

State of Maine
State Innovation Model
DRAFT Project Management Plan

ID	Task Name	Milestone	Duration	Start	Finish
1	Grant Approval Administration	No	31 days?	12/14/12	Fri 1/25/13
2	CMS notifies grantees of selection	No	1 day?	12/14/12	12/14/12
3	State of Maine negotiates budget and workplan with	No	1 mon	12/17/12	Fri 1/11/13
4	Notice of Grant Award to State of Maine	Yes	2 wks?	1/14/13	Fri 1/25/13
5	Payment Reform Workplan Refinement	No	70 days?	12/17/12	Fri 3/22/13
6	MHMC workplan	No	2 mon	12/17/12	Fri 2/8/13
7	vet goals of plan with stakeholder group	No	45 days?	1/14/13	Fri 3/15/13
8	Approved workplan for state contract	No	1 wk	3/18/13	Fri 3/22/13
9	Quality Improvement Workplan	No	70 days?	1/14/13	Fri 4/19/13
10	Detail quality improvement plan	No	1 mon	3/25/13	Fri 4/19/13
11	vet plan with stakeholder group	No	2 mon	1/14/13	Fri 3/8/13
12	Workforce Development Workplan	No	60 days?	12/17/12	Fri 3/8/13
13	Detail workforce development	No	1 mon	12/17/12	Fri 1/11/13
14	vet plan with stakeholder group	No	2 mon	1/14/13	Fri 3/8/13
15	Public Health Workplan	No	60 days?	12/17/12	Fri 3/8/13
16	Detail public health plan	No	1 mon	12/17/12	Fri 1/11/13
17	vet plan with stakeholder group	No	2 mon	1/14/13	Fri 3/8/13
18	Evaluation Development and workplan	No	70 days?	1/14/13	Fri 4/19/13
19	Detail evaluation workplan	No	1 mon	3/25/13	Fri 4/19/13
20	vet plan with stakeholder group	No	1 day?	1/14/13	1/14/13
21	RFP Development	No	86 days?	12/14/12	Fri 4/12/13
22	Develop Evaluation RFP	No	1 mon	1/14/13	Fri 2/8/13
23	Develop Quality Improvement RFP	No	1 mon	1/14/13	Fri 2/8/13
24	Develop Workforce Development RFP	No	1 mon	1/14/13	Fri 2/8/13
25	Develop HIT RFP	No	1 mon	1/14/13	Fri 2/8/13
26	Develop Leadership development training RFP	No	1 day?	12/14/12	12/14/12
27	vet RFP's with Stakeholders	No	1 mon	1/14/13	Fri 2/8/13
28	RFP Posting and responses	No	1 mon	2/11/13	Fri 3/8/13
29	Selection of review teams and rating criteria	No	2 wks?	3/11/13	Fri 3/22/13
30	RFP reviews and selection	Yes	3 wks?	3/25/13	Fri 4/12/13
31	Contract Development	No	90 days?	12/17/12	Fri 4/19/13
32	Justification of a sole source contract with MHMC	No	1 wk	12/17/12	12/21/12
33	Negotiate contractual terms and agreement with M	No	2 mon	12/17/12	Fri 2/8/13
34	Submit negotiated contract for approval with Purch	No	2 wks?	2/11/13	Fri 2/22/13
35	Approved MHMC contract	Yes	1 wk	2/25/13	Fri 3/1/13
36	Negotiate quality improvement contract terms	No	1 mon	2/11/13	Fri 3/8/13
37	Negotiate Workforce Development contract terms	No	1 mon	2/11/13	Fri 3/8/13
38	Negotiate HIT contract terms	No	1 mon	2/11/13	Fri 3/8/13
39	Negotiate state public health contract	No	1 day?	1/28/13	1/28/13
40	Fianlized and approved contracts	Yes	3 mon	1/28/13	Fri 4/19/13
41	State Personnel Selection	No	55 days?	12/17/12	Fri 3/1/13
42	Define Project Manager responsibilities	No	1 mon	12/17/12	Fri 1/11/13
43	Define Accounting Manager responsibilities	No	1 mon	12/17/12	Fri 1/11/13
44	Define Mainecare Business Analytic manager resp	No	1 mon	12/17/12	Fri 1/11/13
45	Define Healthcare Management Manager responsi	No	1 mon	12/17/12	Fri 1/11/13

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ID	Task Name	Milestone	Duration	Start	Finish
46	Develop justification for limited time positions	No	1 wk	Mon 1/14/13	Fri 1/18/13
47	Post jobs	No	1 mon	Mon 1/21/13	Fri 2/15/13
48	Develop interview strategy and select interview tea	No	1 wk	Mon 1/21/13	Fri 1/25/13
49	Interviews and selection	No	3 wks	Mon 1/28/13	Fri 2/15/13
50	Positions filled	Yes	2 wks	Mon 2/18/13	Fri 3/1/13
51	Governance	No	820 days?	Mon 12/17/12	Fri 2/5/16
52	Stakeholders convened to begin governance and v	No	1 mon	Mon 12/17/12	Fri 1/11/13
53	Commissioner names stakeholders to steering con	No	1 mon	Mon 1/14/13	Fri 2/8/13
54	Commissioner names executive committee membe	No	1 mon	Mon 1/14/13	Fri 2/8/13
55	Chairs and committee rules established	Yes	2 wks	Mon 2/11/13	Fri 2/22/13
56	By-laws formed	No	2 wks	Mon 2/25/13	Fri 3/8/13
57	Sub-committee formation	No	1 day?	Mon 3/11/13	Mon 3/11/13
58	Steering/executive committee monthly meetigs dur	No	52 wks	Mon 2/11/13	Fri 2/7/14
59	Steering/executive committee monthly meetigs dur	No	52 wks	Mon 2/10/14	Fri 2/6/15
60	Steering/executive committee monthly meetigs dur	No	52 wks	Mon 2/9/15	Fri 2/5/16
61	Data Needs and Availability	No	120 days	Mon 1/28/13	Fri 7/12/13
62	Assessment of data needs	No	2 mons	Mon 1/28/13	Fri 3/22/13
63	Assessment of currently available data	No	2 mons	Mon 1/28/13	Fri 3/22/13
64	Availability gap to need analysis	No	1 mon	Mon 3/25/13	Fri 4/19/13
65	Assure All Payer Claims Database is timely	No	6 mons	Mon 1/28/13	Fri 7/12/13
66	Provider, Payor, and employer meetings	No	780 days	Mon 2/25/13	Fri 2/19/16
67	Year 1 PTE Provider Meetings	No	52 wks	Mon 2/25/13	Fri 2/21/14
68	Year 2 PTE Provider Meetings	No	52 wks	Mon 2/24/14	Fri 2/20/15
69	Year 3 PTE Provider Meetings	No	52 wks	Mon 2/23/15	Fri 2/19/16
70	Year 1 Health and Cost Group meetings	No	52 wks	Mon 2/25/13	Fri 2/21/14
71	Year 2 Health and Cost Group meetings	No	52 wks	Mon 2/24/14	Fri 2/20/15
72	Year 3 Health and Cost Group meetings	No	52 wks	Mon 2/23/15	Fri 2/19/16
73	Year 1 data and analytic meetings	No	52 wks	Mon 2/25/13	Fri 2/21/14
74	Year 2 data and analytic meetings	No	52 wks	Mon 2/24/14	Fri 2/20/15
75	Year 3 data and analytic meetings	No	52 wks	Mon 2/23/15	Fri 2/19/16
76	Year 1 CEO roundtable meetings	No	52 wks	Mon 2/25/13	Fri 2/21/14
77	Year 2 CEO roundtable meetings	No	52 wks	Mon 2/24/14	Fri 2/20/15
78	Year 3 CEO roundtable meetings	No	52 wks	Mon 2/23/15	Fri 2/19/16
79	Health Homes and PCMH Multi-Payor Pilot Expans	No	303 days	Mon 12/14/12	Fri 2/11/14
80	Stage 1 Health Home practices ready	Yes	30 days	Wed 1/2/13	Fri 2/12/13
81	Year 1 HH experience	No	52 wks	Wed 2/13/13	Fri 2/11/14
82	HH Participation in Learning Community	No	12 mons	Mon 12/14/12	Mon 11/14/13
83	HH Payments made to practices	Yes	90 days	Wed 2/13/13	Fri 6/18/13
84	MaineCare Accountable Communities	No	560 days	Mon 6/3/13	Fri 7/24/15
85	CMS approves state plan amendemnt	Yes	30 days	Mon 6/3/13	Fri 7/12/13
86	MaineCare receives applications for AC formation	No	60 days	Mon 7/15/13	Fri 10/4/13
87	Accountable Communities begin	Yes	60 days	Mon 10/7/13	Fri 12/27/13
88	Year one of AC experience	No	52 wks	Mon 12/30/13	Fri 12/26/14
89	Shared saving payment calculated	No	90 days	Mon 12/29/14	Fri 5/1/15
90	shared saving payment made	Yes	60 days	Mon 5/4/15	Fri 7/24/15

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ID	Task Name	Milestone	Duration	Start	Finish
91	Public Reporting	No	720 days	on 2/11/13	 Fri 11/13/15
92	PTE process to identify and report common qu	No	720 days	on 2/11/13	 Fri 11/13/15
93	Year one public reporting	No	240 days	on 2/11/13	 Fri 1/10/14
94	Primary care common quality measures ider	No	6 mons	on 2/11/13	Fri 7/26/13
95	Behavioral Health common quality measure:	No	6 mons	on 2/11/13	Fri 7/26/13
96	Coordinate with CMMI Evaluator to develop	No	12 mons	on 2/11/13	Fri 1/10/14
97	Year two public reporting	No	240 days	on 1/13/14	 Fri 12/12/14
98	Primary care common quality measures pub	No	12 mons	on 1/13/14	Fri 12/12/14
99	Behavioral Health common quality measure:	No	12 mons	on 1/13/14	Fri 12/12/14
100	Coordinate with CMMI Evaluator to develop	No	12 mons	on 1/13/14	Fri 12/12/14
101	Year three public reporting	No	240 days	on 12/15/14	 Fri 11/13/15
102	Primary care common quality measures pub	No	12 mons	on 12/15/14	Fri 11/13/15
103	Behavioral Health common quality measure:	No	12 mons	on 12/15/14	Fri 11/13/15
104	Coordinate with CMMI Evaluator to develop	No	12 mons	on 12/15/14	Fri 11/13/15
105	Health Care Cost Work Group	No	120 days	on 3/4/13	 Fri 8/16/13
106	Expand membership of workgroup	No	60 days	on 3/4/13	Fri 5/24/13
107	add a dedicated Behavioral Health Cost Subgr	No	60 days	on 5/27/13	Fri 8/16/13
108	Innovation Model continued quality improvement	No	800 days	on 4/15/13	 Fri 5/6/16
109	Vetting of selected model to steering committee	No	1 mon	on 4/15/13	Fri 5/10/13
110	Year 1 CQI activities	No	260 days	on 5/13/13	 Fri 5/9/14
111	IHI model learning collaborative for providers tra	No	52 wks	on 5/13/13	Fri 5/9/14
112	patient engagement through its Better Health B	No	52 wks	on 5/13/13	Fri 5/9/14
113	Year 2 CQI activities	No	260 days	on 5/12/14	 Fri 5/8/15
114	IHI model learning collaborative for providers tra	No	52 wks	on 5/12/14	Fri 5/8/15
115	patient engagement through its Better Health B	No	52 wks	on 5/12/14	Fri 5/8/15
116	Year 3 CQI activities	No	260 days	on 5/11/15	 Fri 5/6/16
117	IHI model learning collaborative for providers tra	No	52 wks	on 5/11/15	Fri 5/6/16
118	patient engagement through its Better Health B	No	52 wks	on 5/11/15	Fri 5/6/16
119	Consumer Engagement	No	1 day?	on 12/14/12	Fri 12/14/12
120	Health Information Technology	No	780 days?	on 4/22/13	 Fri 4/15/16
121	Contracts with Health Homes and PCMH for alert r	No	6 mons	on 4/22/13	Fri 10/4/13
122	ED notification technology implemented in PCMH	Yes	6 mons	on 4/22/13	Fri 10/4/13
123	QI strategy developed to support ED notifications	No	6 mons	on 4/22/13	Fri 10/4/13
124	Ed notification metrics and assessment	No	1 day?	on 4/22/13	on 4/22/13
125	implementation and use targets for practices	Yes	1 day?	on 4/22/13	on 4/22/13
126	Behavioral Health IT and Integration	No	780 days?	on 4/22/13	 Fri 4/15/16
127	Year 1 CQI activities	No	260 days	on 4/22/13	 Fri 4/18/14
128	BH Learning Collaboratives	No	52 wks	on 4/22/13	Fri 4/18/14
129	HIE/HIT technical support	No	52 wks	on 4/22/13	Fri 4/18/14
130	Year 2 CQI activities	No	260 days	on 4/21/14	 Fri 4/17/15
131	BH Learning Collaboratives	No	52 wks	on 4/21/14	Fri 4/17/15
132	HIE/HIT technical support	No	52 wks	on 4/21/14	Fri 4/17/15
133	Year 3 CQI activities	No	260 days?	on 4/20/15	 Fri 4/15/16
134	BH Learning Collaboratives	No	52 wks	on 4/20/15	Fri 4/15/16
135	HIE/HIT technical support	No	1 day?	on 4/20/15	on 4/20/15

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ID	Task Name	Milestone	Duration	Start	Finish
136	HIE Clinical Analytics	No	740 days	4/22/13	Fri 2/19/16
137	HIE clinical analytic development for health homes	No	52 wks	4/22/13	Fri 4/18/14
138	Clinical analytics developed, vetted, and tested	Yes	6 mons	4/21/14	Fri 10/3/14
139	applied HIE clinical analytics to health homes and	Yes	18 mons	10/6/14	Fri 2/19/16
140	Consumer Engagement	No	781 days	12/14/12	Fri 12/11/15
141	Personal Health Record developed	No	6 mons	4/22/13	Fri 10/4/13
142	Personal health record consent and security policies	No	12 mons	10/7/13	Fri 9/5/14
143	PHR implementation	Yes	24 mons	2/10/14	Fri 12/11/15
144	Shared decision making	No	385 days	2/11/13	Fri 8/1/14
145	refinement of SDM strategy	No	3 mons	2/11/13	Fri 5/3/13
146	acquire selected SDM tools	No	1 mon	5/6/13	Fri 5/31/13
147	select PCP practices for pilot of SDM	No	3 mons	5/6/13	Fri 7/26/13
148	training and support of selected practices	No	12 mons	7/29/13	Fri 6/27/14
149	implementation of SDM	Yes	12 mons	9/2/13	Fri 8/1/14
150	Public Reporting	No	776 days	12/14/12	Fri 12/4/15
151	Patient Engagement campaign through Public Health	No	24 mons	3/11/13	Fri 1/9/15
152	Promote MHMC Get Better Maine web site	No	1 day	12/14/12	Fri 12/14/12
153	Engage Medicaid recipients	No	36 mons	3/4/13	Fri 12/4/15
154	Workforce Development	No	720 days	4/22/13	Fri 1/22/16
155	MHRTC curriculum	No	36 mons	4/22/13	Fri 1/22/16
156	DD/ Autism training for PCP practice	No	36 mons	4/22/13	Fri 1/22/16
157	Community paramedicine evaluation	No	6 mons	4/22/13	Fri 10/4/13
158	Public Health	No	720 days	3/11/13	Fri 12/11/15
159	Patient Navigation/ CHW- staff/ training/ certification	No	24 mons	3/11/13	Fri 1/9/15
160	National Diabetes Prevention Program implementation	No	36 mons	3/11/13	Fri 12/11/15
161	Asthma ED & admissions reduction	No	24 mons	3/11/13	Fri 1/9/15
162	Evaluation	No	830 days	1/28/13	Fri 4/1/16
163	Assessment of year 1 SDM impact	No	4 mons	8/4/14	Fri 11/21/14
164	Assessment of year one of statewide consumer engagement	No	4 mons	3/11/14	Fri 6/30/14
165	Assessment of PHR use after year 1	No	4 mons	12/14/15	Fri 4/1/16
166	Assessment of governance after year 1	No	4 mons	2/10/14	Fri 5/30/14
167	CMMI evaluation coordination	No	36 mons	1/28/13	Fri 10/30/15
168	Public reporting assessment	No	24 mons	1/13/14	Fri 11/13/15
169	Health Home and PCMH Impact	Yes	120 days	2/12/14	Fri 7/29/14
170	Accountable Communities impact	Yes	120 days	7/27/15	Fri 1/8/16